



Mr. Busch is the firm owner and serves as the Chief Executive Officer managing day-to-day operations. Prior to joining UFI, Mr. Busch served 16 years in local government reaching executive management positions of Assistant and Deputy City Manager and Chief Financial Officer. As such, Mr. Busch has extensive experience in strategic planning, capital financing, and municipal operations.

Under his current role as a municipal advisor, Mr. Busch has assisted dozens of agencies throughout the State with the issuance of over \$3 billion in tax-exempt debt offerings leading to the implementation of infrastructure improvements and expansion, new or renovated public facilities as well as the acquisition of open space. Mr. Busch is an innovator within the municipal advisory industry and known in California as a "municipal turnaround specialist." He is nationally known for his role as lead financial advisor for the City of San Bernardino where he was directly responsible for restructuring the City's financial obligations through direct negotiations with creditors such as pension bond holders, bond insurer National Public Finance Guaranty (NPFGB), and CalPERS. This led to the City's successful exit from chapter 9 bankruptcy in March 2017.

Mr. Busch has successfully implemented numerous innovations in municipal finance and operations, including the authoring of a GFOA Best Practices 5-Year Capital Improvement Plan, Guiding Principles for Creating Budget Sustainability, and development of one of the first Enhanced Infrastructure Financing District's (EIFD) post redevelopment. Because of his unique experience in the public and private sectors, Mr. Busch assists client agencies with drafting fiscal impact reports in support of voter approved revenue initiatives and with developing and implementing alternative capital financing programs, including New Market Tax Credits (NMTC) and California State Communities Development Authority Total Road Improvement Program (TRIP).

Mr. Busch is a founding member and current Secretary/Treasurer of the California Utility Executive Management Association (CUEMA), a 501(c)6 non-profit organization formed in 2010 to enhance, develop and educate the professional executives of the California water utility industry.

Mr. Busch holds a B. A. in Urban and Regional Planning from California State Polytechnic University, Pomona, and an M.P.A. (Finance and Public Works emphasis) from California State University, Long Beach.